

THE OGAKI KYORITSU BANK, LTD.

ANNUAL REPORT 2021

Let's Do It!

Brilliant Employees and Vibrant Communities



OKB

125th
Anniversary

Profile

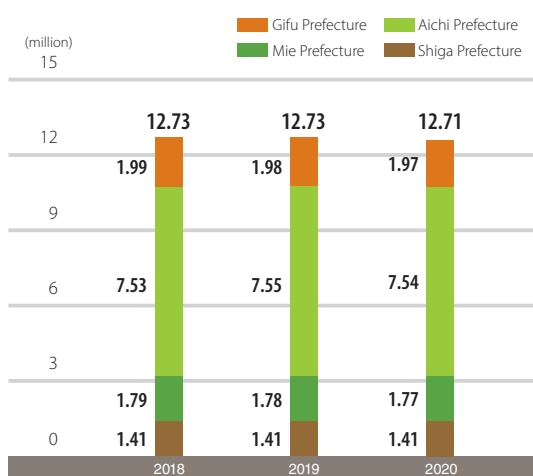


Management Vision

To always be respected and trusted by the local community.

Demographic trends

(as of October 1, 2020)

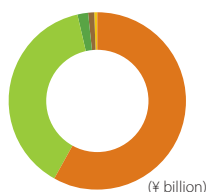


Note: Population figures are rounded down to the nearest 10,000.

Balance of deposits (Non-consolidated)

(breakdown by area; as of March 31, 2021)

- Gifu: 3,225.1 (58.1%)
- Aichi: 2,115.1 (38.1%)
- Mie: 109.9 (1.9%)
- Shiga: 64.5 (1.1%)
- Tokyo/Osaka: 28.3 (0.5%)



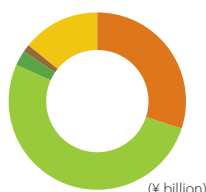
Notes:

- Amounts are rounded down to the nearest ¥100 million.
- Shares are rounded down to the nearest 0.1 percentage point.

Balance of loans (Non-consolidated)

(breakdown by area; as of March 31, 2021)

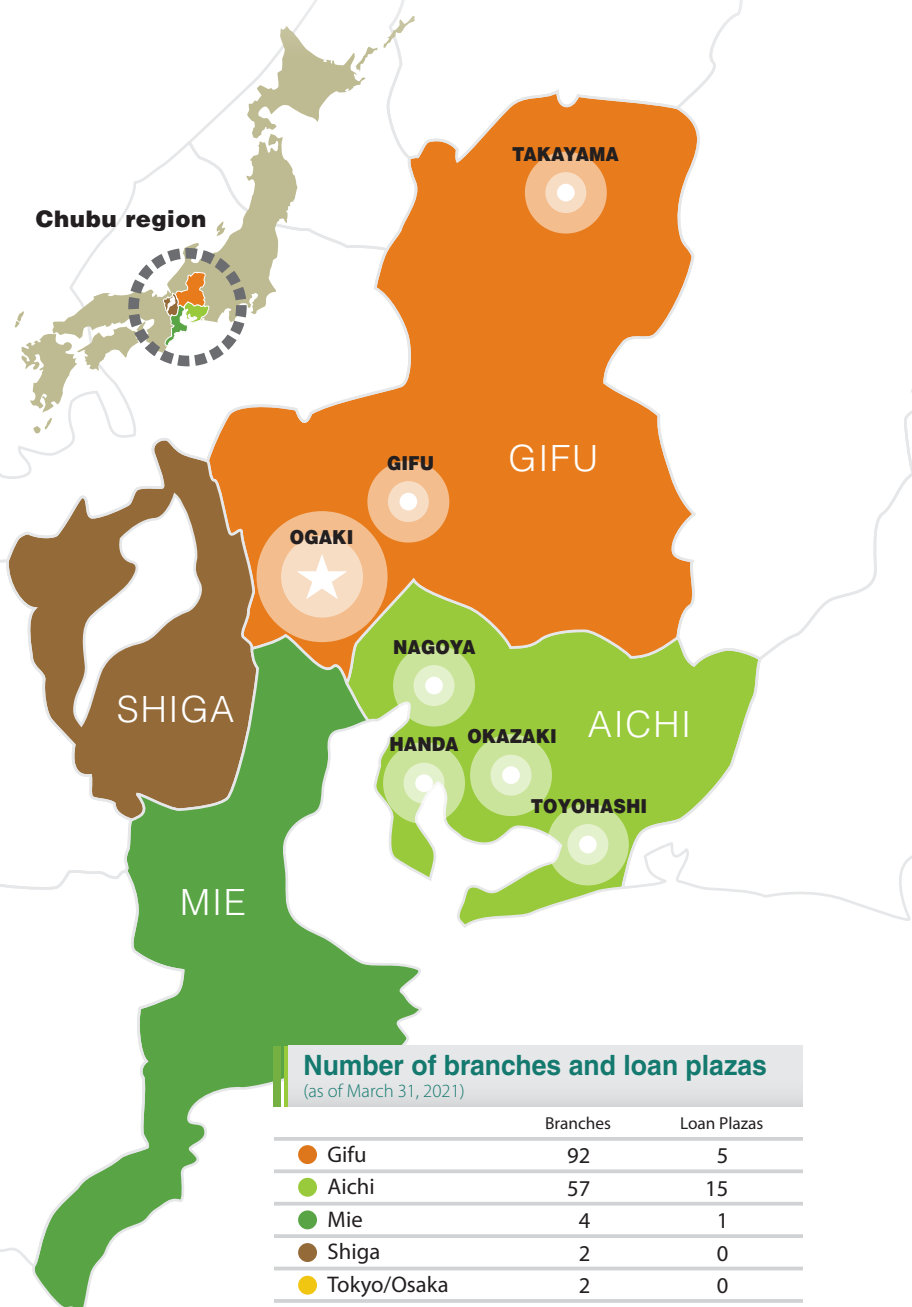
- Gifu: 1,299.8 (30.0%)
- Aichi: 2,226.8 (51.5%)
- Mie: 125.8 (2.9%)
- Shiga: 60.4 (1.3%)
- Tokyo/Osaka: 607.7 (14.0%)



Notes:

- Amounts are rounded down to the nearest ¥100 million.
- Shares are rounded down to the nearest 0.1 percentage point.

Chubu region



Number of branches and loan plazas

(as of March 31, 2021)

	Branches	Loan Plazas
Gifu	92	5
Aichi	57	15
Mie	4	1
Shiga	2	0
Tokyo/Osaka	2	0
Total	157	21

Credit rating

(as of November 5, 2020)

Japan Credit Rating Agency, Ltd.

Long-term Issue Rating, A

Message from the President



"Yume" (Dream), drawn by Kiyomi Yano

"In this town, walking together with you, toward a bright future."
This piece of calligraphy was drawn by the celebrity and writer Kiyomi Yano for the Company in September 2020 at the opening ceremony for OKB Printemps Kozoji where the OKB New Town Branch is located.

It gives us great pleasure to introduce the 2021 Annual Report of Ogaki Kyoritsu Bank.

Ogaki Kyoritsu Bank is a regional financial institution headquartered in Gifu Prefecture, approximately the center of Japan.

Our domestic network of 157 branches and offices is centered in Gifu, Aichi, Mie, and Shiga Prefectures.

Since the Company was founded in March 1896, it has been guided by its management vision of always being respected and trusted by the local community. We have advanced in step with our region, always aiming to earn and maintain the unshakable trust of our customers, shareholders, financial markets, our employees and members of regional community. This history has led to the solid reputation we now enjoy from the people in our home region, and

to our being named an officially designated financial institution by Gifu Prefecture in 2015.

Adopting the standpoint of our customers, all members of Ogaki Kyoritsu Bank and its 10 consolidated subsidiaries and affiliates—in addition to deliver more convenient products and services, collectively comprising the Ogaki Kyoritsu Group—will work together to help revitalize the regional economy.

T. Sakai

Toshiyuki Sakai
President

Our Fundamental Policy

The policy that lies at the heart of the business activities of the Company is to always view its products and services from the customer's perspective.

For many decades, Japanese banks had been protected by a web of regulations often described as the convoy system. Under this protection, the banks had cultivated no sense of competition, let alone a willingness to approach the issue of improving customer convenience.

In the 1990s, a wave of financial deregulation swept across Japan, heralding a new era in which banks could leave the confines of the convoy system and compete with each other by

implementing their own ideas. In that context, we that the most urgent task for all directors and employees is to realize that a bank is no longer a privileged institution but a company in the service sector, which must compete by providing the most attractive and convenient services.

Since adopting this policy, Ogaki Kyoritsu Bank has consistently maintained a customer-first approach and tackled the challenges that followed the deregulation of the banking sector, so that it could boost customer convenience. Some of our key initiatives are shown below.



Let's Do It!

~Brilliant Employees and Vibrant Communities~

In April 2021, the Company commenced its new medium-term management plan, Let's Do It! ~Brilliant Employees and Vibrant Communities~ effective through March 2024.

Vision

A corporate group needed by communities, one that inspires a sense of shared emotions and excitement with our customers

As "the community's own financial institution" that customers can consult regarding any matter, whether financial or non-financial, we aim to revitalize regions and be a corporate group needed by communities by providing one-to-one added value to each and every customer in a timely and appropriate manner.

Basic strategies

- Enhance the consultation-type business model
- Strengthen contact points with customers
- Business Process Re-engineering

KPI

Item	2024
Profitability of services for customers (non-consolidated) *1	Earn a profit
Capital adequacy ratio (consolidated)	8.3% or higher
Core OHR (consolidated) *2	Around 75%
Net income attributable to owners of the parent (consolidated)	¥9.5 billion or more
Fees and commissions profit ratio (non-consolidated) *3	13% or higher
Number of consulting proposals for businesses (non-consolidated) *4	3,300 or more
Number of consulting proposals for individuals (non-consolidated) *5	33,000 or more

*1 Loan and deposit profit + Fees and commissions profit - Expenses *2 Expenses ÷ Core gross business profit

*3 Fees and commissions profit ÷ Core gross business profit

*4 Number of proposals regarding assistance in formulating business plans, consultations regarding business succession, arranging business matching meetings, obtaining useful information related to medical, nursing care, and education providers, etc.

*5 Number of proposals regarding assets under management, trusts, etc.

OKB Group SDGs Declaration

Guided by its management vision of always being respected and trusted by the local community, the entire OKB Group is committed to realizing the Sustainable Development Goals (SDGs) through proactive efforts to solve issues facing the local community, with the aim of growing sustainably with the surrounding region.

SUSTAINABLE DEVELOPMENT GOALS



The OKB Group's key initiatives

- Help the local economy grow sustainably
- Facilitate innovation in the community
- Promote the active participation of diverse human resources



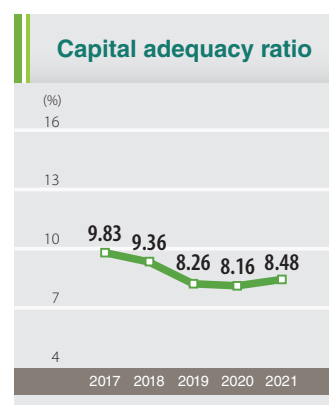
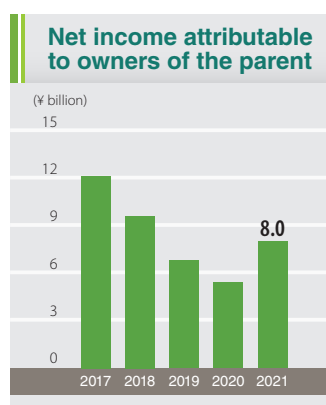
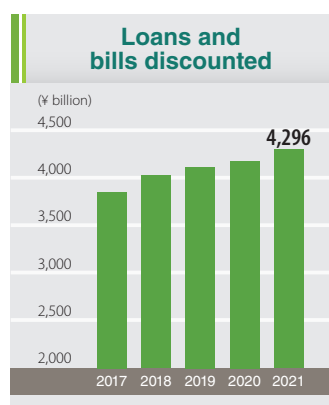
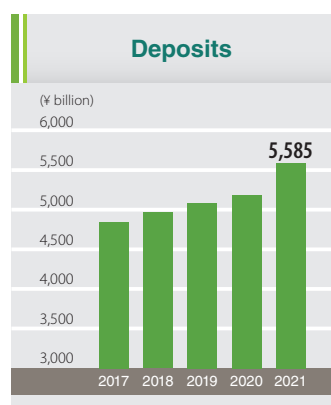
Consolidated Financial Highlights

The Ogaki Kyoritsu Bank, Ltd. and its Consolidated Subsidiaries
Years ended March 31

	Millions of Yen		Thousands of U.S. Dollars
	2021	2020	2021
At Year-End:			
Deposits	¥5,585,272	¥5,182,005	\$50,449,570
Loans and bills discounted	4,296,925	4,178,689	38,812,437
Securities	1,430,559	1,289,468	12,921,678
Total assets	7,450,778	5,983,075	67,299,954
Total net assets	330,696	297,809	2,987,047
Common stock	46,773	46,773	422,482
For the Year:			
Total income	¥116,425	¥115,303	\$1,051,621
Total expenses	104,600	105,510	944,810
Income before income taxes	11,825	9,792	106,810
Net income attributable to owners of the parent	8,011	5,498	72,360
Per Share Data (in yen and U.S. dollars):			
Net income attributable to owners of the parent —basic	¥191.72	¥131.60	1.73
—diluted	191.43	131.42	1.72
Net assets	7,601.38	6,835.68	68.66
ROE	2.65%	1.88%	

Notes: 1. In this annual report, the Japanese yen in millions are indicated with fractions omitted.

2. Figures stated in U.S. dollars in this annual report are translated from Japanese yen, solely for convenience, at the rate of ¥110.71 per U.S. \$1.00, the rate prevailing at March 31, 2021.



Business Performance (on a consolidated basis)

In the fiscal year under review, total income (operating income plus extraordinary income) amounted to ¥116,425 million (US\$ 1,051,621 thousand), an increase of ¥1,122 million year on year. This was mainly due to increases in other operating income and interest and dividends on securities.

Total expenses (operating expenses plus extraordinary expenses) came to ¥104,600 million (US\$ 944,810 thousand), a decrease of ¥910 million year on year. This was primarily due to a decrease in financing expenses.

As a result of these and other factors, income before income taxes for the year totaled ¥11,825 million (US\$ 106,810 thousand), while net income attributable to owners of the parent amounted to ¥8,011 million (US\$ 72,360 thousand).

Deposits & Loans (on a consolidated basis)

During the fiscal year under review, deposits increased ¥403 billion year on year to ¥5,585 billion (US\$ 50,449 million) mainly due to accounts held by individuals.

The year-end balance of loans and bills discounted increased ¥118 billion year on year to ¥4,296 billion (US\$ 38,812 million) as a result of strong sales of personal housing loans, etc.

Asset Quality

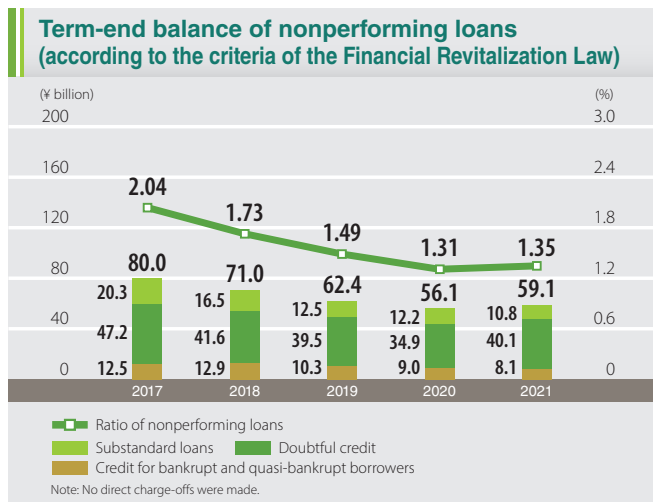
Present Status of the Bank's Assets

The balance of nonperforming loans subject to mandatory disclosure under the Financial Revitalization Law increased by ¥3.0 billion from the previous reporting term, to ¥59.1 billion.

The ratio of such loans to total loans increased by 0.04 of a percentage point from the previous reporting term, to 1.35%.

The majority of these nonperforming loans are covered by reserves for possible loan losses or by collateral or guarantees. Consequently, the coverage ratio (coverage of total bad debt) was 82.56% (¥48.7 billion).

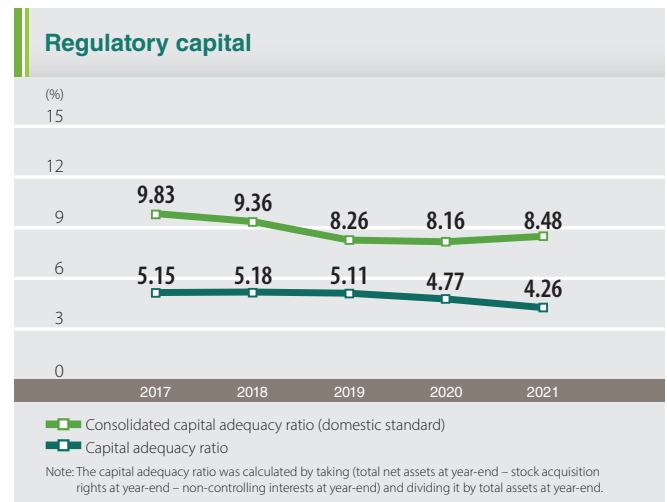
Risk-managed loans under the stipulations of the Banking Law amounted to ¥58.5 billion.



Capital Adequacy

Hitherto, in addition to accumulating profits as retained earnings, the Company has endeavored to build up its regulatory capital through financing for capital expansion, in order to create the sort of sound financial position required of a regional financial institution.

Regulatory capital as of the reporting term-end increased from the previous reporting term-end to ¥254.7 billion. As a result, the capital adequacy ratio according to the BIS-based domestic standards increased by 0.32 of a percentage point, to 8.48%.



Corporate Governance

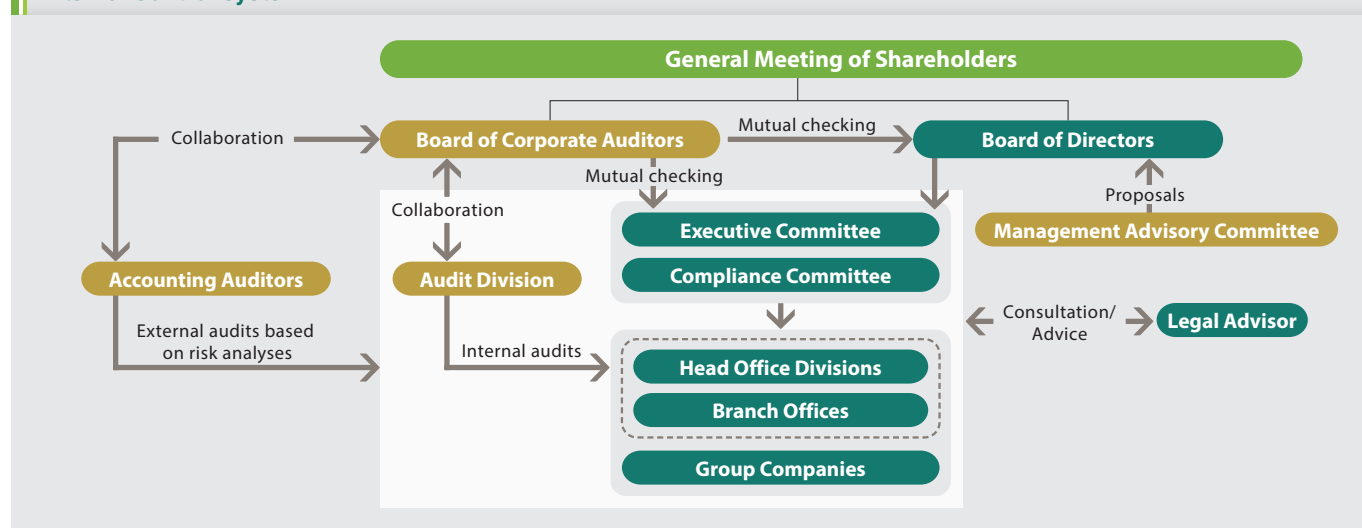
Basic Stance on Corporate Governance

Ogaki Kyoritsu Bank and its Group companies are pursuing the following as a means toward the ultimate objective: To always be respected and trusted by the local community.

- Seeking to achieve swift decision-making at the management level, as well as overall management efficiency
- Realizing transparent management through substantial disclosure of corporate information
- Demonstrating the sincerity of the Group by practicing compliance and making contributions to the communities in our home region

These are the basic policies that we plan to follow in enhancing our corporate governance.

Internal control system



Establishment of the Internal Control System

The Company has drawn up a set of basic policies regarding the creation of an internal control system, and the management is working to enhance the effective functioning of the system, particularly with respect to compliance and risk management.

We are also working to construct a system that will ensure the adequacy of the Group's internal controls on financial reporting under the Financial Instruments and Exchange Act.

The Board of Directors of Ogaki Kyoritsu Bank meets once a month in principle to make decisions on important matters and operational execution regarding the Company's management. In addition, they periodically report on the execution of operations and the risk status to the Board.

The Company also adopted a delegation-based Corporate Officer system in order to revitalize the Board of Directors, speed up decision-making and enhance the business execution function by separating management's decision-making and supervision from business execution.

The Company ensures that operations are audited by its management by requiring its corporate auditors to attend meetings of the Board of Directors. To prevent complacency and to clarify its management responsibilities, the Company limits the term of office for directors to one year. With these initiatives, the Company is committed to strengthening the functions of the Board of Directors.

The corporate auditors of Ogaki Kyoritsu Bank hold meetings, in principle every month, to discuss, determine and report on important matters relating to audits, based on audit policies and audit plans resolved by the Board of Corporate Auditors.

The Executive Committee consists of the president and managing director of the Company. The committee discusses important management matters, and controls and manages the Company's operations in general. In addition to Executive Committee members, full-time corporate auditors attend committee meetings.

As an advisory body to the Board of Directors, the Management Advisory Committee submits proposals concerning the nomination and remuneration of directors. The committee is comprised of the full-time directors, external directors, and external auditors.

The Compliance Committee, chaired by the president of the Company, holds regular meetings twice a year in addition to ad hoc meetings as deemed necessary, and sets out the Company's policies on legal compliance. A Compliance Manual—detailing the procedures to be followed to ensure compliance—is distributed to all executives and regular employees of the Company, and compliance study sessions are held for each separate employee rank. In this and other ways, the management of the Company is actively working to foster a corporate culture grounded in the spirit of compliance and a thorough understanding of the laws applicable to the banking business.

Compliance

The management of Ogaki Kyoritsu Bank recognizes the importance of the public role played by banks, and the necessity of fulfilling corporate social responsibilities. The establishment of an effective compliance system is the vital first step that a bank must take to earn the trust of its customers and shareholders, and for this reason we are working to strengthen legal compliance within Ogaki Kyoritsu Bank.

The organizational structure of the Company's compliance system consists, first of all, of a Compliance Office within the Management Administration Division, which serves as the central supervisory unit for compliance-related matters. In addition, an officer responsible for compliance is designated within each division of the Company and at each branch office. By means of constant liaison and collaboration between these officers and the Compliance Office, we are able to operate a unified system for the monitoring of compliance, covering both the Company's head office and all branch offices.

Additionally, the Compliance Committee (chaired by the president) works to enhance the Company's practice of compliance, and is responsible for drawing up and revising the Company's Compliance Manual and Compliance Program, and for raising awareness of compliance issues among the Company's directors and employees.

The Compliance Manual, which is distributed to all directors and employees, specifies the procedures to be followed to ensure the practice of legal compliance. By overseeing the day-to-day practice of compliance, the management of the Company is working to build a compliance-focused corporate culture. Staff education in the principles of compliance and specific banking-related laws is also provided by means of separate study courses for the different ranks in the Company's hierarchy, as part of the Company's rigorous approach to ensuring legal compliance.

Maintaining Organizational Flexibility

Inter-industry Training System

In 1998, we started an inter-industry training system that allows young bankers to experience working in other industries and to look beyond the boundaries of banking.

Participants train in a variety of industries, including mass media and manufacturing. Entry into the training program is by open application, and many young bankers enthusiastically apply. Those who are chosen spend about a year in their second workplace, where they consider the real meaning of service and how banks should act as companies within the service sector. Later, they provide feedback to the Company.

Convenience Plaza Handa is our representative branch designed from the customer's point of view. The idea came from a banker who took inter-industry training as the manager of a convenience store and then modeled a bank branch on a convenience store. Also, a banker who did inter-industry training at a TV station used his experience to plan, shoot, and edit a currently airing TV commercial for Ogaki Kyoritsu Bank as well as promotional videos shown in our branches.

Our inter-industry training system promotes flexible thinking that is not limited by bank boundaries and that drives us to provide services from the customer's point of view.



A trainee at a TV station shooting a scene



Handa Branch, aka Convenience Plaza Handa, planned by a trainee managing a convenience store

CSR Initiatives

Social Contribution

The basic mission of a regional financial institution is to contribute to the growth and healthy development of its regional community.

Ogaki Kyoritsu Bank launched its Social Contributions Committee in 1996. This panel revised its name to the OKB Social Contribution Club in April 2016.

While meeting the true needs of regions in cooperation with local communities, the club actively carries out activities that contribute to society.



OKB Friends activity for club activity support plan at Special Needs School

Risk Management

Progress in Perfecting the Risk Management System

Ogaki Kyoritsu Bank is committed to managing its risks properly, by keeping them in balance with income. The Company has developed and adopted appropriate and effective risk management systems, based on risk details and scale. These systems comply with the Company's Risk Management Policies, which set out handling policies and organizational structures relating to risk management, and other risk management regulations, management procedures and risk management regulations are stipulated for each risk category.

Specifically, the Company has established committees dedicated to risk management, including the ALM Committee. The Company has also set up sections that manage risks in an integrated manner, as well as risk control and supervisory sections in each category. In doing so, the Company has built a system through which the risk status is reported regularly and as required from the risk management sections to the management directly. Operational audits are also carried out by the Audit Division, which is organizationally independent of the units of the Company that it audits, to confirm the appropriateness and validity of risk management.

Credit Risk Management

Credit risk refers to the risk of a reduction or elimination of asset value, and the resulting loss, owing to factors such as the aggravation of the financial position of borrowers.

The Company carries out rigorous credit screening on an individual loan basis prior to the extension of each loan, based on its Credit Risk Management Regulations, and follows this up with close monitoring of repayment. We also manage our loan portfolio as a whole. Through this two-pronged approach, we are able to maintain the soundness of the Company's loan assets.

Maintaining its objective and independent status, the Loan & Credit Supervision Division applies strict criteria to individual loans in both the credit screening and post-loan management phases to ensure that the loans contribute to the public good, have reasonable prospects of repayment, the loans are profitable, and borrowers have a sufficient degree of future growth potential.

In the management of the Company's loan asset portfolio as a whole, the Company conducts credit rating and self-assessments to ensure that there is no undue concentration of loans in particular industries, in particular corporate borrower sizes, or particular geographic areas. The aim of these regular checks is to disperse risk and create a well-balanced asset portfolio.

Market Risk Management

Market risk refers to the risk of a downward adjustment in the value of the Bank's assets (including off-balance-sheet assets) as a result of fluctuations in market factors, including interest rates, currency exchange rates and share prices, and the risk of a downward adjustment in the value of the Bank's assets as a result of fluctuations in income generated by assets and liabilities. This risk category is principally subdivided into interest rate risk, price fluctuation risk, and exchange rate risk.

Ogaki Kyoritsu Bank has drawn up a set of Market Risk

Management Regulations. The Company controls market risk adequately through the administration of its credit limits. In addition, the Company has established an organization that allows controls to function by separating the market risk management division (middle office) and the office work management division (back office) from the market division (front office).

Liquidity Risk Management

Liquidity risk refers to the possibility that the Company may not be able to secure sufficient funds from its normal sources for necessary operations, due to a mismatched term between fund procurement and investment, or the occurrence of a contingent withdrawal of deposits (known as funding risk). This may result in the Company being forced to take funds at considerably higher interest rates than normal, thus causing the Company to suffer a loss. Liquidity risk also refers to the possibility that the Company may not be able to engage in market transactions, due to factors such as market turmoil (known as market liquidity risk). This may result in the Company being forced to carry out transactions at much more disadvantageous prices than normal, generating a loss.

Ogaki Kyoritsu Bank has drawn up a set of Liquidity Risk Management Regulations. The Company is applying the rules so that it manages its funds in a conservative way. To prepare for any contingency, the Company has also adopted measures to deal with a liquidity crisis, and has established an organization that allows it to make an immediate response.

The ALM Committee

At meetings of the ALM Committee held each month, policies on securities management, funding and other matters are discussed and adopted to improve profitability by keeping market risk, liquidity risk and credit risk within their allowable ranges.

Operational Risk Management

Operational risk refers to the risk of loss resulting from bank business processes, the activities of executives and employees, or systems being inappropriate, as well as from external events.

The Company classifies risks into the categories of (1) administrative risk, (2) system risk, (3) legal risk, (4) human resource risk, (5) tangible asset risk, and (6) reputational risk, and addresses risk management in accordance with the Operational Risk Management Regulations.

Furthermore, at the Operational Risk Management Committee that is held on a regular basis, efforts are made to improve the effectiveness of risk management through discussions aimed at understanding the status of operational risks and possible countermeasures.

The management systems for the administrative risk and system risk, which are key proponents of operational risk, are as follows.

Administrative Risk Management

Administrative risk refers to the risk of losses, as a result of negligence on the part of executives and regular employees in the performance of clerical duties, accidents they cause, or acts of dishonesty they commit.

Ogaki Kyoritsu Bank is working to strengthen the administrative risk management organization in compliance with its Administrative Risk Management Regulations in order to minimize the materialization of foreseeable categories of administrative risk and thereby enable the Company to cope with the diversification of the banking business and the trend toward an increasing number of transactions.

Specifically, we are collecting and analyzing information on administrative errors so that we can put in place measures to prevent any recurrence and improve our administrative processes. We have also set up administrative work support teams to help the branch offices maintain an adequately high level of accuracy in administrative work. Members of the team visit the branches to supervise work procedures directly, and the team also conducts training courses to raise the skill levels of branch staff. In addition, regular training courses are conducted for different rankings of employees by division to raise the administrative skill levels of the whole Bank.

System Risk Management

System risk refers to the risk of the Company suffering monetary loss as a result of the crashing or serious malfunctioning of one or more of the Company's computer systems, or the unauthorized use of a computer system.

In view of the vital importance to a bank of the information in its possession and of the computer systems it employs, Ogaki Kyoritsu Bank has taken appropriate steps to protect the information in its safekeeping and to ensure the secure and continued operation of its computer systems.

Specifically, the Company has instituted computer system risk management, and has laid down the System Risk Management Regulations, which set out policies regarding the management of the computer systems themselves and the data (information) contained within them. The Company is exerting its full efforts to assure the confidentiality of information in its possession through the application of the Regulations.

Information Asset Management

The term "information assets" as used here refers both to information itself and to the computer systems. In the event that confidential information is leaked to persons outside the Company, or improper use is made of the Company's information assets, the Company could suffer considerable damage.

To ensure that Ogaki Kyoritsu Bank conducts its banking business in an ethically correct manner, we have published our Security Policy, which clarifies the principles that the Company applies to the protection of information assets, in addition to the Customer Information Management Regulations, which set out in detail the procedures to be followed for the proper protection and use of the Company's customer information assets.

Consolidated Balance Sheets

The Ogaki Kyoritsu Bank, Ltd. and its Consolidated Subsidiaries

As of March 31, 2021 and 2020	Millions of Yen		Thousands of U.S. Dollars
	2021	2020	2021
ASSETS			
Cash and Due from Banks	¥1,495,768	¥ 279,030	\$ 13,510,685
Call Loans and Bills Bought	1,439	4,890	12,997
Monetary Claims Bought	2,900	3,151	26,194
Trading Account Securities	288	551	2,601
Money Held in Trust	4,983	4,983	45,009
Securities	1,430,559	1,289,468	12,921,678
Loans and Bills Discounted	4,296,925	4,178,689	38,812,437
Foreign Exchanges	5,806	9,290	52,443
Lease Receivables and Investments	82,627	79,071	746,337
Other Assets	90,502	87,917	817,469
Tangible Fixed Assets	33,060	33,662	298,618
Intangible Fixed Assets	5,297	6,943	47,845
Net Defined Benefit Asset	9,090	5,647	82,106
Deferred Tax Assets	1,795	1,926	16,213
Customers' Liabilities for Acceptances and Guarantees	16,324	18,901	147,448
Less Reserve for Possible Loan Losses	(26,576)	(21,035)	(240,050)
Less Reserve for Possible Investment Losses	(15)	(15)	(135)
Total Assets	¥7,450,778	¥ 5,983,075	\$ 67,299,954
LIABILITIES AND NET ASSETS			
Liabilities			
Deposits	¥5,585,272	¥ 5,182,005	\$ 50,449,570
Call Money and Bills Sold	16,052	4,897	144,991
Payables under Repurchase Agreements	53,270	39,302	481,167
Payables for Securities Lending Transactions	123,033	86,430	1,111,308
Borrowed Money	1,233,217	274,337	11,139,165
Foreign Exchanges	528	453	4,769
Borrowed Money from Trust Account Liabilities	1,219	980	11,010
Other Liabilities	68,186	61,627	615,897
Accrued Employees' Bonuses	1,701	1,787	15,364
Net Defined Benefit Liability	967	3,604	8,734
Reserve for Directors' Retirement Benefits	37	39	334
Reserve for Reimbursement of Deposits	218	299	1,969
Reserve for Customer Point Program	865	888	7,813
Reserve under Special Laws	0	0	0
Deferred Tax Liabilities	17,032	7,558	153,843
Deferred Tax Liability on Land Revaluation	2,150	2,151	19,420
Acceptances and Guarantees	16,324	18,901	147,448
Total Liabilities	7,120,082	5,685,266	64,312,907
Net Assets			
Common Stock :			
Authorized — 80,000,000 shares			
Issued — 41,831,897 shares	46,773	46,773	422,482
Capital Surplus	37,834	37,834	341,739
Retained Earnings	169,754	164,673	1,533,321
Less Treasury Stock :			
— 46,039 shares in 2021 and 53,199 shares in 2020	(165)	(192)	(1,490)
Accumulated Other Comprehensive Income :			
Net Unrealized Gains on Available-for-Sale Securities	60,056	36,527	542,462
Net Deferred Hedge Gains and Losses	235	1,331	2,122
Land Revaluation Reserve	2,503	2,504	22,608
Remeasurements of Defined Benefit Plans	638	(3,866)	5,762
Stock Acquisition Rights	171	165	1,544
Non-Controlling Interests	12,894	12,058	116,466
Total Net Assets	330,696	297,809	2,987,047
Total Liabilities and Net Assets	¥7,450,778	¥ 5,983,075	\$ 67,299,954

Consolidated Statements of Income

The Ogaki Kyoritsu Bank, Ltd. and its Consolidated Subsidiaries

For the Years Ended March 31, 2021 and 2020	Millions of Yen		Thousands of U.S. Dollars
	2021	2020	2021
Income			
Interest and Dividends on:			
Loans and Bills Discounted	¥ 37,009	¥37,621	\$ 334,287
Securities	12,541	11,041	113,277
Others	1,759	5,308	15,888
Trust Fees	6	24	54
Fees and Commissions	15,417	14,913	139,255
Other Operating Income	5,471	3,220	49,417
Other Income	44,220	43,174	399,421
Total Income	116,425	115,303	1,051,621
Expenses			
Interest on:			
Deposits	646	1,095	5,835
Borrowings and Rediscounts	1,094	3,778	9,881
Others	0	0	0
Fees and Commissions	6,451	6,747	58,269
Other Operating Expenses	1,309	2,520	11,823
General and Administrative Expenses	47,659	49,450	430,485
Other Expenses	47,437	41,917	428,479
Total Expenses	104,600	105,510	944,810
Income before Income Taxes	11,825	9,792	106,810
Income Taxes :			
Current	4,750	2,801	42,904
Deferred	(1,635)	706	(14,768)
Total Income Taxes	3,115	3,508	28,136
Net Income	8,710	6,284	78,674
Net Income Attributable to Non-Controlling Interests	699	786	6,313
Net Income Attributable to Owners of the Parent	¥ 8,011	¥ 5,498	\$ 72,360

	Yen		U.S. Dollars
	2021	2020	2021
Per Share of Common Stock			
Net Income Attributable to Owners of the Parent	¥ 191.72	¥ 131.60	\$ 1.73
Diluted Net Income Attributable to Owners of the Parent	191.43	131.42	1.72
Dividends	70.00	70.00	0.63
Net Assets	7,601.38	6,835.68	68.66

Consolidated Statements of Comprehensive Income

The Ogaki Kyoritsu Bank, Ltd. and its Consolidated Subsidiaries

For the Years Ended March 31, 2021 and 2020	Millions of Yen		Thousands of U.S. Dollars
	2021	2020	2021
Net Income	¥ 8,710	¥ 6,284	\$ 78,674
Other Comprehensive Income	27,078	(15,247)	244,584
Net Unrealized Losses on Available-for-Sale Securities	23,670	(11,170)	213,801
Net Deferred Hedge Gains and Losses	(1,096)	(3,643)	(9,899)
Remeasurements of Defined Benefit Plans	4,504	(434)	40,682
Comprehensive Income	35,789	(8,962)	323,267
Comprehensive Income Attributable to:			
Owners of the Parent	34,948	(9,758)	315,671
Non-Controlling Interests	840	795	7,587

Consolidated Statements of Changes in Net Assets

The Ogaki Kyoritsu Bank, Ltd. and its Consolidated Subsidiaries

	Millions of Yen				
	STOCKHOLDERS' EQUITY				
	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock	Total Stockholders' Equity
Balance at April 1, 2019	¥46,773	¥37,834	¥162,104	¥(211)	¥246,500
Cash Dividends	—	—	(2,924)	—	(2,924)
Net Income Attributable to Owners of the Parent	—	—	5,498	—	5,498
Purchases of Treasury Stock	—	—	—	(3)	(3)
Losses on Sales of Treasury Stock	—	—	(4)	22	17
Land Revaluation	—	—	0	—	0
Net Changes in Items Other Than Stockholders' Equity	—	—	—	—	—
Balance at March 31, 2020	46,773	37,834	164,673	(192)	249,088
Cash Dividends	—	—	(2,924)	—	(2,924)
Net Income Attributable to Owners of the Parent	—	—	8,011	—	8,011
Purchases of Treasury Stock	—	—	—	(1)	(1)
Losses on Sales of Treasury Stock	—	—	(6)	28	22
Land Revaluation	—	—	0	—	0
Net Changes in Items Other Than Stockholders' Equity	—	—	—	—	—
Balance at March 31, 2021	¥46,773	¥37,834	¥169,754	¥(165)	¥254,196

	Millions of Yen							
	ACCUMULATED OTHER COMPREHENSIVE INCOME							
	Net Unrealized Gains on Available-for-Sale Securities	Net Deferred Hedge Gains and Losses	Land Revaluation Reserve	Remeasurements of Defined Benefit Plans	Total Accumulated Other Comprehensive Income	Stock Acquisition Rights	Non-Controlling Interests	Total Net Assets
Balance at April 1, 2019	¥47,706	¥4,974	¥2,504	¥(3,431)	¥51,753	¥153	¥11,268	309,676
Cash Dividends	—	—	—	—	—	—	—	(2,924)
Net Income Attributable to Owners of the Parent	—	—	—	—	—	—	—	5,498
Purchases of Treasury Stock	—	—	—	—	—	—	—	(3)
Losses on Sales of Treasury Stock	—	—	—	—	—	—	—	17
Land Revaluation	—	—	—	—	—	—	—	0
Net Changes in Items Other Than Stockholders' Equity	(11,179)	(3,643)	(0)	(434)	(15,256)	11	789	(14,455)
Balance at March 31, 2020	36,527	1,331	2,504	(3,866)	36,497	165	12,058	297,809
Cash Dividends	—	—	—	—	—	—	—	(2,924)
Net Income Attributable to Owners of the Parent	—	—	—	—	—	—	—	8,011
Purchases of Treasury Stock	—	—	—	—	—	—	—	(1)
Losses on Sales of Treasury Stock	—	—	—	—	—	—	—	22
Land Revaluation	—	—	—	—	—	—	—	0
Net Changes in Items Other Than Stockholders' Equity	23,529	(1,096)	(0)	4,504	26,936	6	836	27,779
Balance at March 31, 2021	¥60,056	¥235	¥2,503	¥638	¥63,433	¥171	¥12,894	¥330,696

	Thousands of U.S. Dollars				
	STOCKHOLDERS' EQUITY				
	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock	Total Stockholders' Equity
Balance at April 1, 2020	\$ 422,482	\$ 341,739	\$ 1,487,426	\$ (1,734)	\$ 2,249,914
Cash Dividends	—	—	(26,411)	—	(26,411)
Net Income Attributable to Owners of the Parent	—	—	72,360	—	72,360
Purchases of Treasury Stock	—	—	—	(9)	(9)
Losses on Sales of Treasury Stock	—	—	(54)	252	198
Land Revaluation	—	—	0	—	0
Net Changes in Items Other Than Stockholders' Equity	—	—	—	—	—
Balance at March 31, 2021	\$422,482	\$341,739	\$1,533,321	\$ (1,490)	\$2,296,052

	Thousands of U.S. Dollars							
	ACCUMULATED OTHER COMPREHENSIVE INCOME							
	Net Unrealized Gains on Available-for- Sale Securities	Net Deferred Hedge Gains and Losses	Land Revaluation Reserve	Remeasurements of Defined Benefit Plans	Total Accumulated Other Comprehensive Income	Stock Acquisition Rights	Non-Controlling Interests	Total Net Assets
Balance at April 1, 2020	\$ 329,934	\$ 12,022	\$ 22,617	\$ (34,920)	\$ 329,663	\$ 1,490	\$ 108,915	\$ 2,689,991
Cash Dividends	—	—	—	—	—	—	—	(26,411)
Net Income Attributable to Owners of the Parent	—	—	—	—	—	—	—	72,360
Purchases of Treasury Stock	—	—	—	—	—	—	—	(9)
Losses on Sales of Treasury Stock	—	—	—	—	—	—	—	198
Land Revaluation	—	—	—	—	—	—	—	0
Net Changes in Items Other Than Stockholders' Equity	212,528	(9,899)	(0)	40,682	243,302	54	7,551	250,916
Balance at March 31, 2021	\$542,462	\$2,122	\$22,608	\$5,762	\$72,965	\$1,544	\$116,466	\$2,987,047

Consolidated Statements of Cash Flows

The Ogaki Kyoritsu Bank, Ltd. and its Consolidated Subsidiaries

For the Years Ended March 31, 2021 and 2020	Millions of Yen		Thousands of U.S. Dollars
	2021	2020	2021
Cash Flows from Operating Activities:			
Income before Income Taxes	¥ 11,825	¥9,792	\$ 106,810
Depreciation	4,710	4,889	42,543
Impairment Loss on Fixed Assets	53	245	478
Increase (Decrease) in Reserve for Possible Loan Losses	5,541	(3,510)	50,049
Increase (Decrease) in Accrued Employees' Bonuses	(85)	(40)	(767)
Decrease (Increase) in Net Defined Benefit Asset	(129)	(126)	(1,165)
Increase (Decrease) in Net Defined Benefit Liability	475	448	4,290
Increase (Decrease) in Reserve for Directors' Retirement Benefits	(1)	9	(9)
Increase (Decrease) in Reserve for Reimbursement of Deposits	(81)	(14)	(731)
Interest and Dividend Income	(51,310)	(53,971)	(463,463)
Interest Expense	1,741	4,874	15,725
Securities Gains, Net	(3,368)	(816)	(30,421)
Losses (Gains) on Money Held in Trust	(63)	12	(569)
Losses on Sale of Fixed Assets, Net	130	297	1,174
Net Changes in Trading Account Securities	262	622	2,366
Net Changes in Loans and Bills Discounted	(118,236)	(65,557)	(1,067,979)
Net Changes in Deposits	403,267	97,984	3,642,552
Net Changes in Borrowed Money	958,879	66,442	8,661,177
Net Changes in Deposits with Banks	(6,141)	(3,031)	(55,469)
Net Changes in Call Loans	3,451	3,587	31,171
Net Changes in Call Money	25,123	436	226,926
Net Changes in Payables for Securities Lending Transactions	36,603	9,130	330,620
Net Changes in Foreign Exchange Assets	3,483	(2,603)	31,460
Net Changes in Foreign Exchange Liabilities	74	(215)	668
Interest Income Received	51,386	50,541	464,149
Interest Expense Paid	(3,116)	(6,762)	(28,145)
Net Changes in Lease Assets	77	(479)	695
Net Changes in Lease Receivables and Investments	(3,555)	(6,897)	(32,110)
Net Changes in Borrowed Money from Trust Account Liabilities	239	980	2,158
Others	(2,660)	(1,785)	(24,026)
Subtotal	1,318,578	104,482	11,910,197
Income Taxes Paid	(3,336)	(2,341)	(30,132)
Income Taxes Refunded	4	162	36
Net Cash Provided by (Used in) Operating Activities	1,315,246	102,303	11,880,101
Cash Flows from Investing Activities:			
Purchases of Securities	(331,489)	(280,589)	(2,994,210)
Proceeds from Sales of Securities	110,742	109,040	1,000,289
Proceeds from Maturities of Securities	121,816	107,292	1,100,316
Increase in Money Held in Trust	—	(2,000)	—
Purchases of Tangible Fixed Assets	(1,670)	(2,223)	(15,084)
Proceeds from Sales of Tangible Fixed Assets	0	0	0
Purchases of Intangible Fixed Assets	(1,067)	(1,051)	(9,637)
Others	(17)	(0)	(153)
Net Cash Provided by (Used in) Investing Activities	(101,685)	(69,531)	(918,480)
Cash Flows from Financing Activities:			
Cash Dividends Paid	(2,924)	(2,924)	(26,411)
Cash Dividends Paid to Non-Controlling Interests	(4)	(5)	(36)
Purchases of Treasury Stock	(1)	(3)	(9)
Proceeds from Sales of Treasury Stock	0	0	0
Others	(41)	(120)	(370)
Net Cash Used in Financing Activities	(2,972)	(3,054)	(26,844)
Effect of Foreign Exchange Rate Changes	7	(7)	63
Net Increase (Decrease) in Cash and Cash Equivalents	1,210,596	29,710	10,934,838
Cash and Cash Equivalents at Beginning of the Year	271,028	241,318	2,448,089
Cash and Cash Equivalents at End of the Year	¥ 1,481,625	¥ 271,028	\$ 13,382,937

Overseas Topics

To Meet the Needs of Customers Who Are Expanding Business Overseas, the Company Has Built a Network through Business Alliances.

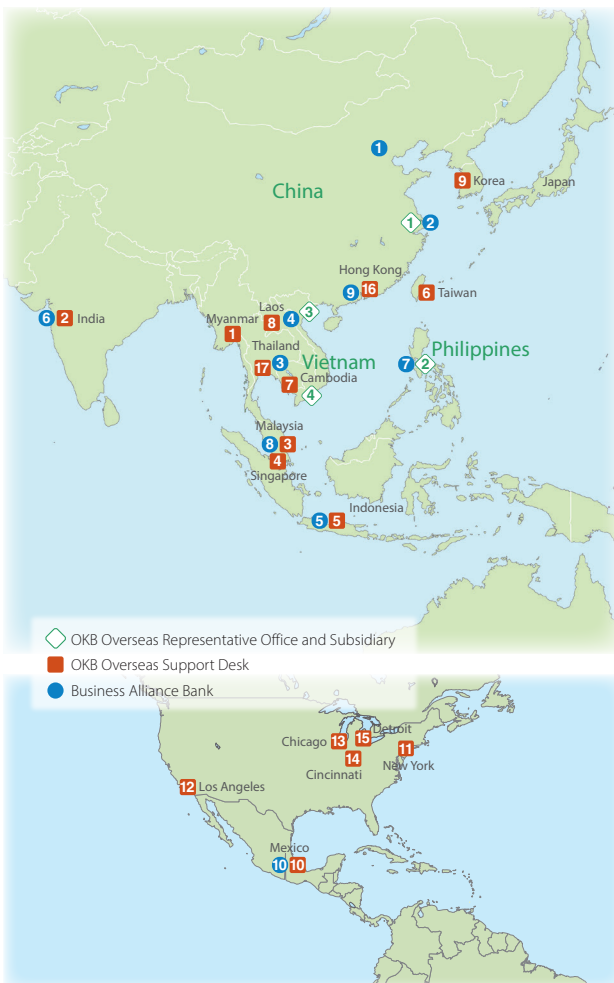
Ogaki Kyoritsu Bank strengthened its Asian support network by opening OKB Consulting Vietnam Co., Ltd., in Hanoi in April 2017, followed by the Manila Representative Office in the city of Makati, the national capital region of the Philippines, in May. In May 2019, the Company started its OKB Thailand Support Desk service on the premises of Wise & OK Co., Ltd. (now WiSE & OK Consulting & Recruitment Co., Ltd.), a consulting agency based in Bangkok, aimed at assisting customers in expanding their businesses in Thailand. The Company opened the Ho Chi Minh

City Branch of OKB Consulting Vietnam Co., Ltd., in Ho Chi Minh City in March 2020. In addition to offering the “OKB Overseas Support Desk” service* by utilizing OKB’s four overseas sites, the overseas sites of Sompo Japan Insurance and Mitsui Sumitomo Insurance, etc. as the contract points, we have established a support organization in 16 countries and territories, mainly in Asia, through alliances with leading local banks overseas.

* A service aimed at members of the OKB Asia Kyoritsu-Kai.

OKB Overseas Business Support Network

— Our overseas network extending to 16 countries and territories, mainly in Asia (including Japan) —



OKB Overseas Representative Office and Subsidiary

- ① Shanghai Representative Office
- ② Manila Representative Office
- ③ OKB Consulting Vietnam Co., Ltd.
- ④ OKB Consulting Vietnam Co., Ltd. Ho Chi Minh City Branch

OKB Overseas Support Desk

- ① OKB Myanmar Support Desk
- ② OKB India Support Desk
- ③ OKB Malaysia Support Desk
- ④ OKB Singapore Support Desk
- ⑤ OKB Indonesia Support Desk
- ⑥ OKB Taiwan Support Desk
- ⑦ OKB Cambodia Support Desk
- ⑧ OKB Laos Support Desk
- ⑨ OKB Korea Support Desk
- ⑩ OKB Mexico Support Desk
- ⑪ OKB New York Support Desk
- ⑫ OKB Los Angeles Support Desk
- ⑬ OKB Chicago Support Desk
- ⑭ OKB Cincinnati Support Desk
- ⑮ OKB Detroit Support Desk
- ⑯ OKB Hong Kong Support Desk
- ⑰ OKB Thailand Support Desk

Business Alliance Bank

- ① Bank of China Limited
- ② Bank of Communications Co., Ltd.
- ③ Bangkok Bank Public Company Limited
- ④ JOINT STOCK COMMERCIAL BANK FOR FOREIGN TRADE OF VIET NAM
- ⑤ PT. Bank Maybank Indonesia Tbk
- ⑥ State Bank of India
- ⑦ Metropolitan Bank and Trust Company
- ⑧ Malayan Banking Berhad
- ⑨ The Bank of East Asia, Limited
- ⑩ BANCO NACIONAL DE MÉXICO, S.A.

International Directory

(as of June 30, 2021)

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SWIFT Address: OGAK JPJT

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Phone: 81 (3) 3552-5151

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Osaka 541-0053, Japan
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OKB Consulting Vietnam Co., Ltd. Ho Chi Minh City Branch

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Boulevard, District 1, Ho Chi Minh City, Vietnam
Phone: (84)28-3827-8572

Subsidiaries

(as of June 30, 2021)

Company name	Business lines	Established	Capital (Millions of Yen)	Percentage of the Bank's voting rights (%)	Percentage of the Bank's subsidiaries' voting rights (%)
Kyoyu Lease Co., Ltd.	Leasing	July 14, 1964	120	8.6	64.1
Kyoritsu Computer Service Co., Ltd.	Computing service and software development	December 3, 1980	45	5.0	75.7
OKB Research Institute Co., Ltd.	Research on economy, industry, information processing technology, and culture	July 22, 1996	50	5.0	80.5
OKB Securities Co., Ltd.	Securities services	March 5, 2019	1,500	100.0	—
OKB Guarantee Co., Ltd.	Credit guarantee and investigation, appraisal of real estate collateral	July 1, 1982	90	43.0	56.9
OKB Payment Plat Co., Ltd.	Credit card business	July 15, 1983	30	5.0	71.6
OKB Capital Co., Ltd.	Securities investment	October 1, 1984	100	35.0	60.0
OKB Business Co., Ltd.	Close examination and adjustment of cash accounts, maintenance of CDs, clerical operations for the Bank, centralized processing	December 15, 1979	20	100.0	—
OKB Partners Co., Ltd.	Preparation and printing of documents, receiving and forwarding	April 3, 1984	10	100.0	—
OKB Front Co., Ltd.	Bank agent services	June 24, 2014	10	100.0	—

Corporate Data

(as of March 31, 2021)

Year of Establishment

1896

Common Stock

Authorized 80,000,000 shares
 Issued 41,831,897 shares
 Capital ¥46,773 million

Number of Stockholders

22,466

Stock Listing

First Section of the Tokyo Stock Exchange
 (Ticker Code: 8361)

Number of Employees (The Ogaki Kyoritsu Bank, Ltd.)

2,710

Number of Branches and Offices

159

Domestic 157

Foreign 2

Board of Directors and Corporate Auditors

(as of June 30, 2021)

President	Toshiyuki Sakai
Managing Directors	Satoshi Tsuchiya Takaharu Hayashi Masayuki Nogami Masaki Kakehi
Directors	Masaaki Kanda* Yasutake Tango* Yuko Moriguchi* * External director
Standing Corporate Auditors	Ryuji Tokoro Toshio Oshitani
Corporate Auditors	Tsuneo Kikuchi* Takashi Saeki* * External auditor
Senior Executive Officers	Yoshinori Goto Katsutoshi Goto Yasushi Kanamori

Major Stockholders

Name	Shares (Thousand)	%
Custody Bank of Japan, Ltd. (Trustee Account)	2,918	6.98
The Master Trust Bank of Japan, Ltd. (Trustee Account)	2,499	5.98
Ogaki Kyoritsu Bank Employees' Shareholding Association	1,204	2.88
Mizuho Bank, Ltd.	1,162	2.78
Giken Co., Ltd.	1,064	2.54
Meiji Yasuda Life Insurance Company	791	1.89
Custody Bank of Japan, Ltd. (Trustee Account 5)	605	1.44
The Master Trust Bank of Japan (Toyota Motor Corporation's account)	547	1.30
Y.Makimura & Co., Ltd.	535	1.28
Custody Bank of Japan, Ltd. (Trustee Account 6)	529	1.26

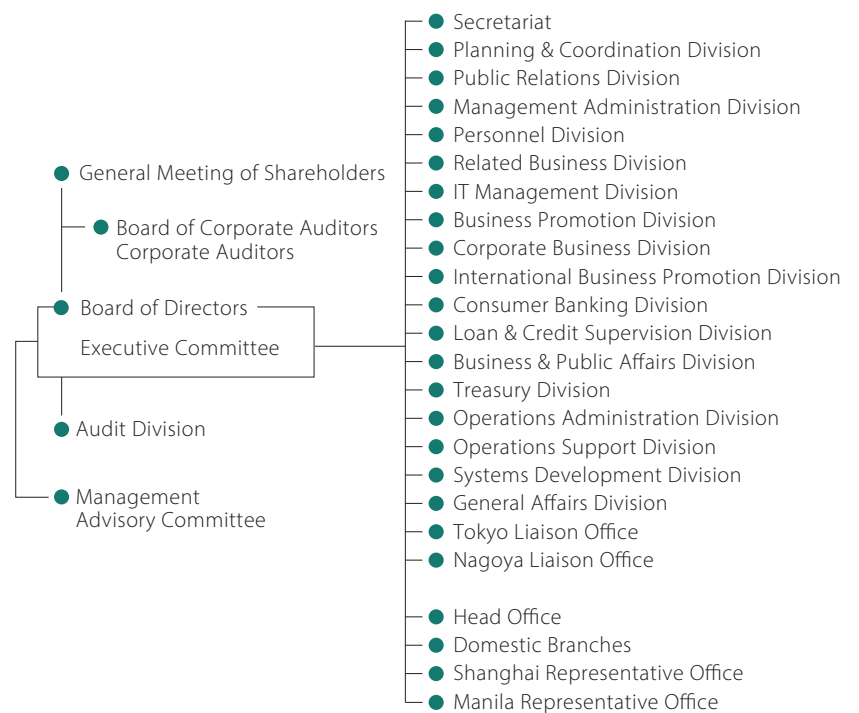
Notes:

1. The number of shares held is rounded down to the nearest thousand and the shareholding ratio is rounded down to two decimal places.

2. Treasury stock is not included in the calculation of the percentage of total share issued.

Organization Chart

(as of June 30, 2021)





The OKB Group, including Ogaki Kyoritsu Bank and its subsidiaries and affiliates, has enacted the OKB Group Charter.

Each and every person in the Group pledges to uphold OKB's culture, traditions, and way of thinking. We will thrive in tandem with our region and take the customer's point of view in all things.

THE OGAKI KYORITSU BANK, LTD.

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